What is Equality Impact Analysis?

The Equality Act 2010 seeks to eliminate discrimination and meet the positive promotion aspects of equality legislation. An Equality Impact Analysis uses equality information and the results of engagement with groups to understand the actual or the potential effects of change or key decisions on our workforce and the general public. Completing this analysis will assist Members and officers to identify practical steps to address any negative effects and to highlight positive interventions.

Section 1 - Ownership

This section identifies the individual(s) responsible for identifying the potential positive and negative impacts from developing and implementing the spending reductions. There will be a number of potential positive and negative internal impacts which should be undertaken and monitored by the person responsible for implementing the proposed reductions

Title:	Equality Impact Ass voluntary sector	sessment on the prop	osed changes to f	unding / spending redu	uctions in the
Service impacted by proposed spending review	Infrastructure suppo	ort to the voluntary an	d community sect	or	
Date Created	5 January 2016	Review Date:	N/A	Version:	1
Author:	Jerry Haley (Senior	Community Safety a	nd Development C	Officer)	

Person complet	ing EIA: Jerry Haley (Senior Community Safety and Development Officer)			
Signed:	J. Haley	Date:	6.1.15	

Person supervising EIA: Pippa Brent-Isherwood (Head of Policy and Performance)

Signed:

Date: 06/01/2015

Section 2 - Potential Issues

Key Issues:	Impacts on:	Mitigating Action Taken:
The Council previously commissioned an infrastructure support service for the voluntary and community sector from HAVCO, prior to its closure in September 2015. Following HAVCO's closure and consideration of the options available to the Council, it is proposed not to re-commission a VCS infrastructure support service at this stage.	Voluntary and community sector organisations operating within the borough	The Council has invested in the provision of an additional Community Development Officer through the recent restructure of the Policy and Performance service. The Community Development team is able to provide similar support and services to the voluntary and community sector that an infrastructure body would provide, and now has increased capacity to do so. A Voluntary Sector Strategy has also been adopted by the Council (In June 2015), clearly setting out how the Council will work to support the sector going forward. Progress in delivering the accompanying action plan is monitored by a cross-departmental steering group and reported to the Overview and Scrutiny Board.
There were 650 organisations on HAVCO's	Voluntary and community sector	LB Havering has access to the contact details of

Key Issues:	Impacts on:	Mitigating Action Taken:
database when it closed in September 2015. The closure of HAVCO without a replacement organisation being in place may result in the loss of opportunities to maintain regular contact with these organisations	organisations operating within the borough	those organisations on the database that consented to this information being shared with the local authority

Section 3 - Potential Workforce Issues

There are no workforce issues impacting on any other organisation as there is no organisation currently providing these services within the borough.

There will be some impacts on the Council's Community Development team which, going forward, will provide some of the functions that an infrastructure body would otherwise have provided. However, as the team is so small in number (consisting of three staff), demographic information has not been provided here, as it might make certain staff personally identifiable.

The job profiles of these staff have recently been revised to reflect the new requirements and the affected staff have been consulted on these in accordance with the Council's Organisational Change and Redundancy Policy and Procedure. Following closure of the consultation period and consideration of all the issues raised, the restructure and associated changes to job profiles etc were implemented on 14 December 2015.

Protected	Description of Issue	Date	Mitigating Actions	Action	Open/Closed	Owner
Characteristics		Raised		Status		
Age						
Disability						
Sex						
Gender						
Reassignment						
Marriage & Civil						
Partnership						
Pregnancy &						
Maternity						
Race						
Religion or Belief						
Sexual						
Orientation						

Section 4 - Communication and Engagement Activity

Target Audience	Date	Activity	Summary of Feedback	Actions Raised	Action Status	Open/Closed	Owner
Voluntary Sector	Consultation on the Council's Voluntary Sector Strategy – including the future provision of infrastructure support - was launched on 13 th October 2014 and closed on 15 th January 2015. Workshop Dates: 17/10/2014 03/11/2014 11/11/2014 22/11/2014 24/11/2014 Consultation and	consultation workshops, focus groups, face to face Interviews with an independent consultant, direct email to either the council or the consultant etc.	Over 116 people attended the workshops from a wide range of groups. The key challenges identified relate to: Provision and sharing of information Communication Enabling innovation and forward planning Joint / partnership working	Please see the resultant Voluntary Sector Strategy and Action Plan.	Ongoing. Progress in delivering the agreed action plan is monitored through a cross- departmental steering group and reported to the Overview and Scrutiny Board.	Open	Jerry Haley

Target Audience	Date	Activity	Summary of Feedback	Actions Raised	Action Status	Open/Closed	
	feedback event held on 15 th January 2015.						
Voluntary Sector	July – September 2015	Survey carried out by HAVCO to identify	96 responses were received, though there was more than one response from some organisations.	Community Development Officers will continue to provide support to	Ongoing	Open	Jerry Haley
		future support needs across the sector	The key issues facing organisations were identified as being:	VCS groups to identify and apply for funding Procurement / tendering workshops	In progress – Due to take place January / February 2016	Open	Mike Parrott
			partners	to be delivered to the voluntary sector to support VCS organisations in successfully bidding for commissioned	Ongoing	Open	Communications
				services	Ongoing	Open	Jerry Haley
				The Council is able to facilitate media coverage through publications such as Living in Havering and At the Heart, as well as e-bulletins	In progress – Business Continuity	Open	Various
			Priorities for future training courses / workshops were identified as being: • First Aid	and the Council's website	workshops have already taken place.		

Target Audience	Date	Activity	Summary of Feedback	Actions Raised	Action Status	Open/Closed	
			 Health and Safety IT Safeguarding 	Council to consider how best to facilitate information sharing and networking opportunities across the sector going forward. Feedback has been sought from the sector as to how best to achieve this. The Council has committed as part of its Voluntary Sector Strategy to offer training to the sector in issues such as health and safety, business continuity and safeguarding.	Further sessions to be scheduled.		
Voluntary Sector	3 September 2015	"Creating a Sustainable Future" event hosted by HAVCO, attended by 40 participants from 31 organisations operating within the borough	Concerns expressed by the sector regarding: • Loss of support to identify and access funding • Loss of opportunities for information sharing / networking / partnership working • Future recruitment of volunteers / volunteer brokerage • Future training opportunities and opportunities to keep up to date with legislation (e.g.	Community Development Officers will continue to provide support to VCS groups to identify and apply for funding Procurement / tendering workshops to be delivered to the voluntary sector to support VCS organisations in	Ongoing In progress – Due to take place January / February 2016 Ongoing	Open Open Open	Jerry Haley Mike Parrott Jerry Haley

Target	Date	Activity	Summary of Feedback	Actions Raised	Action	Open/Closed	Owner
Audience			-		Status	-	
			risk assessments)	successfully bidding			
			 Future access to legal advice 	for commissioned			
			and guidance	services		Open	Kim Smith
					Ongoing		
				Council to consider			
				how best to facilitate		Open	Anita McDade
				information sharing	Ongoing		
				and networking			
				opportunities across			
				the sector going		0	Madana
				forward. Feedback	In progress	Open	Various
				has been sought from the sector as to how	In progress – Business		
				best to achieve this.	Continuity		
				best to deflieve this.	workshops		
				A Volunteer Strategy	have already		
				has been developed	taken place.		
				in partnership with	Further		
				HAVCO and is	sessions to		
				currently out for	be		
				consultation	scheduled.		
						Open	Communications
				The Council is			
				working with a new			
				organisation and		Open	Jerry Haley
				other funders to establish a new	Ongoing		
				Volunteer Centre	Ongoing		
				within the borough.			
				The Do It website		Open	Paul Rose
			Suggestion made that a Facebook	also offers a			
			page be established to keep	volunteer brokerage	Ongoing		
			voluntary and community sector	service.			
			organisations in Havering in contact				

Target	Date	Activity	Summary of Feedback	Actions Raised	Action	Open/Closed	Owner
Audience					Status		
			with one another	The Council has committed as part of its Voluntary Sector Strategy to offer training to the sector in issues such as		Closed	
			Request made that the voluntary and community sector be represented at relevant strategic boards, e.g. the Compact Steering Group	health and safety, business continuity and safeguarding.		Open	Shelley Hart
			The HAVCO newsletter provided	Legal advice and guidance is available to VCS organisations through organisations such as Community Matters.		Closed	
			useful information	The Council has a Facebook account that could be used for this purpose			
			A need was expressed for back office support (e.g. Payroll, HR, finance and legal services) for smaller VCS organisations	The Council has requested that contact details of VCS organisations be shared as part of a directory of services that can be made available across the sector			
				Compact Steering Group is in place and led by a VCS			

Target	Date	Activity	Summary of Feedback	Actions Raised	Action	Open/Closed	Owner
Audience					Status		
				representative.			
				Havering			
				Safeguarding Boards			
				Community			
				Engagement Group			
				has been established			
				to link VCS			
				organisations into the			
				work of the Boards.			
				Council webpages for			
				the voluntary and			
				community sector			
				have recently been			
				updated. The sector			
				was consulted on the			
				content as part of this			
				exercise.			
				The new Volunteer			
				Centre has			
				committed to			
				distributing a regular			
				newsletter			
				The Council carried			
				out a soft market			
				testing exercise to			
				establish if there was			
				sufficient appetite			
				within the sector for			
				these types of			
				services to make it			
				viable for One Source			
				to consider			

Target Audience	Date	Activity	Summary of Feedback	Actions Raised	Action Status	Open/Closed	Owner
				developing a package of support services for the VCS, however there was very limited interest expressed			

Section 5 - Service Delivery Impacts and Issues

Due regard - Brown principles

These principles have been taken from the Equality and Human Rights Commission's paper on making fair financial decisions (Equality and Human Rights Commission, 2012).

Case law sets out broad principles about what public authorities need to do to have due regard to the aims set out in the general equality duties. These are sometimes referred to as the 'Brown principles' and set out how courts interpret the duties. They are not additional legal requirements but form part of the Public Sector Equality Duty as contained in section 149 of the Equality Act 2010.

Under the duty, local authorities must, in the exercise of their functions, have due regard to the need to

- Eliminate unlawful discrimination, harassment, victimisation and other conduct prohibited by the Act
- Advance equality of opportunity between people who share a protected characteristic and those who do not
- Foster good relations between people who share a protected characteristic and those who do not.

In summary, the Brown principles say that:

• Decision-makers must be made aware of their duty to have 'due regard' and to the aims of the duty.

- Due regard is fulfilled before and at the time a particular policy or proposal that will or might affect people with protected characteristics is under consideration, as well as at the time a decision is taken.
- Due regard involves a conscious approach and state of mind. A body subject to the duty cannot satisfy the duty by justifying a decision after it has been taken. Attempts to justify a decision as being consistent with the exercise of the duty, when it was not considered before the decision, are not enough to discharge the duty. General regard to the issue of equality is not enough to comply with the duty.
- The duty must be exercised in substance, with rigour and with an open mind in such a way that it influences the final decision.
- The duty has to be integrated within the discharge of the public functions of the body subject to the duty. It is not a question of 'ticking boxes'.
- The duty cannot be delegated and will always remain on the body subject to it.
- It is good practice for those exercising public functions to keep an accurate record showing that they had actually considered the general equality duty and pondered relevant questions. If records are not kept it may make it more difficult, evidentially, for a public authority to persuade a court that it has fulfilled the duty imposed by the equality duties.

Potential Service delivery impacts (Positive and Negative)

Havering has a fairly large voluntary and community sector, believed to consist of more than 800 organisations, ranging from larger branches of national organisations to small, neighbourhood-level groups of residents giving up their time to make a difference to their local communities.

Protected	Description of Issue	Date	Mitigating Actions	Action Status	Open/Closed	Owner
Characteristics		Raised				
Age	The 2010 National Survey of Charities	2010				
	and Social Enterprises (NSCSE)		Some specialist networks exist that			
	found that 31% of VCS organisations		have a role in supporting certain			
	in Havering counted children (aged 15		parts of the sector, e.g. the BME			
	or under) as their users or		Forum and Interfaith Forum			
	beneficiaries. 23% identified					
	themselves as working with young	Spring	There is a small informal network			
	people (aged 16 – 24).	2015	(HAVOIC) that brings together			
			chief officers from a number of			
	Of the community groups listed on		VCS organisations for mutual	Ongoing	Open	Jerry Haley
	HAVCO's community portal in Spring		support			

Protected	Description of Issue	Date	Mitigating Actions	Action Status	Open/Closed	Owner
Characteristics		Raised				
	2015, 43% identified themselves as working specifically with elderly people. This is a significant increase on the 14% of VCS organisations operating in the borough that identified themselves as working with older people during the 2010 NSCSE.		Support is available to the voluntary and community sector locally through the Council's Community Development team, which has recently increased its capacity as part of the restructure of the Policy and Performance service. A Voluntary Sector Strategy has also been adopted by the Council (In June 2015) clearly setting out how the Council will work to support the sector going forward. Council webpages for the voluntary and community sector have recently been updated in order to improve the level of information and advice available to the voluntary and community sector online. The sector was consulted on the content of the webpages as part of this exercise. A vcs@havering.gov.uk email address has been established as a	Ongoing. Progress in delivering the accompanying action plan is monitored by a cross- departmental steering group and reported to the Overview and Scrutiny Board.	Open	Jerry Haley
Disability	Of the community groups listed on HAVCO's community portal in Spring 2015, 19% identified themselves as working specifically with people with disabilities	Spring 2015				
Sex	The 2010 National Survey of Charities and Social Enterprises (NSCSE) found that 16% of VCS organisations in Havering counted women as their users or beneficiaries.	2010			Closed	
Gender Reassignment	No data held					
Marriage & Civil Partnership	No data held				Closed	
Pregnancy & Maternity	No data held					
Race	Of the community groups listed on HAVCO's community portal in Spring 2015, 4% identified themselves as working specifically with BME groups	Spring 2015			Open	Anita McDade
Religion or Belief	Of the community groups listed on HAVCO's community portal in Spring 2015, 1% identified themselves as working with faith groups. This is	Spring 2015		In progress		

Protected Characteristics	Description of Issue	Date Raised	Mitigating Actions	Action Status	Open/Closed	Owner
	significantly lower than the 25% of VCS organisations operating in the borough that identified themselves as working mainly in religious / faith-based activities during the 2010 NSCSE, and the 24% that identified themselves as working to advance religion and / or spiritual welfare by supporting religious or spiritual practice.		single point of entry for information and advice for voluntary and community sector organisations operating within the borough. Voluntary sector "champions" have been identified within each Council service. These now need to be promoted more widely to the sector and to have a proper role description developed to clarify			
Sexual Orientation	No data held		expectations of these colleagues.			

Section 6: Data Sources

Data used	How has this information informed your decision
"Creating a Sustainable	Report by HAVCO setting out feedback from the sector in terms of how best to:
Future Report"	Inspire innovative thinking, new and sustainable ways of providing support to the voluntary and community sector in Havering in the future Total list
	Establish new and strengthen existing links within the community
	Identify collaborative working opportunities across the voluntary and community sector
	Identify potential partners and develop and support sustainable partnerships through shared values
CVS Service Design –	Reports by HAVCO setting out the results of its consultation with service users on their future support needs carried out between
Sustainable service	July and September 2015
model	
CVS Service	
Consultation 2015	
Voluntary Sector	Profiles the local voluntary sector and sets out how the Council has committed to work with the sector going forward.
Strategy and Action	
Plan 2015 - 2018	